# Financial Statements

Fiscal Year 2025
(1 April, 2025 to 31 March, 2026)

EU-Japan Centre for Industrial Cooperation

Shirokane Takanawa Station Building, 4th Floor
1-27-6 Shirokane, Minato-ku, Tokyo

# Balance sheet

As of March 31, 2006

(Unit: Yen)

| Item | Fiscal Year 2025 | Fiscal Year 2024 | Increase/decrease |
|---|---|---|---|
| I Assets | | | |
| 1. Current assets | | | |
| Cash and deposits | 467,015,026 | 607,934,612 | △ 140,919,586 |
| Deposits paid | 192,260 | 163,454 | 28,806 |
| Accounts receivable | 2,186,422 | 449,044 | 1,737,378 |
| Prepaid expenses | 29,290,046 | 33,245,309 | △ 3,955,263 |
| Suspense payments | 0 | 13,200 | △ 13,200 |
| Total current assets | 498,683,754 | 641,805,619 | △ 143,121,865 |
| 2. Accounting standards for reserves | | | |
| (1) Specified assets | | | |
| Reserve assets for officer's retirement benefits | 19,513,200 | 16,119,600 | 3,393,600 |
| Allowance assets for specified business | 139,008,377 | 164,545,243 | △ 25,536,866 |
| Total specified assets | 158,521,577 | 180,664,843 | △ 22,143,266 |
| (2) Other noncurrent assets | | | |
| Facilities attached to buildings | 555,973 | 1,256,069 | △ 700,096 |
| Furniture, fixtures and equipment | 59,108 | 198,056 | △ 138,948 |
| Leased assets | 967,135 | 1,692,487 | △ 725,352 |
| Lease deposits | 12,772,020 | 12,772,020 | 0 |
| Total other noncurrent assets | 14,354,236 | 15,918,632 | △ 1,564,396 |
| Total noncurrent assets | 172,875,813 | 196,583,475 | △ 23,707,662 |
| Total assets | 671,559,567 | 838,389,094 | △ 166,829,527 |
| II Liabilities | | | |
| 1. Current liabilities | | | |
| Lease obligations | 740,630 | 731,803 | 8,827 |
| Accounts payable | 36,006,228 | 119,529,428 | △ 83,523,200 |
| Accrued consumption taxes | 8,183,443 | 2,313,988 | 5,869,455 |
| Accrued expenses | 25,650,088 | 24,417,478 | 1,232,610 |
| Advance received | 5,011,821 | 400,000 | 4,611,821 |
| Deposits received | 7,285,913 | 5,514,065 | 1,771,848 |
| Allowance for directors' bonuses | 1,476,000 | 1,476,000 | 0 |
| Total current liabilities | 84,354,123 | 154,382,762 | △ 70,028,639 |
| 2. Noncurrent liabilities | | | |
| Allowance for officers' retirement benefits | 19,513,200 | 16,119,600 | 3,393,600 |
| Lease obligations | 245,227 | 985,857 | △ 740,630 |
| Total noncurrent liabilities | 19,758,427 | 17,105,457 | 2,652,970 |
| Total liabilities | 104,112,550 | 171,488,219 | △ 67,375,669 |
| III Net Properties | | | |
| 1. Designated net properties | | | |
| European Commission subsidies | 0 | 0 | 0 |
| Total designated net properties | 0 | 0 | 0 |
| (Of which appropriated to specified assets) | (0) | (0) | 0 |
| 2. General Net Properties | 567,447,017 | 666,900,875 | △ 99,453,858 |
| (Of which appropriated to specified assets) | (139,008,377) | (164,545,243) | △ 25,536,866 |
| Total net properties | 567,447,017 | 666,900,875 | △ 99,453,858 |
| Total Liabilities and Net Properties | 671,559,567 | 838,389,094 | △ 166,829,527 |

## Statement of Increas/Decrease in Net Properties

① 1 April, 2025 to 31 March, 2026 (Unit: Yen)

| Item | Fiscal Year 2025 (1 April, 2025 to 31 March, 2026) | Fiscal Year 2024 (1 April, 2025 to 31 March, 2026) | Increase/decrease |
|---|---|---|---|
| I Increase/Decrease in General Net Properties | | | |
| 1. Ordinary increase/decrease | | | |
| (1) Ordinary revenue | | | |
| i. Membership fee income | | | |
| Supporting member dues | 5,228,179 | 6,920,000 | △ 1,691,821 |
| ii. Subsidies received | | | |
| State subsidies received | 190,699,000 | 186,308,000 | 4,391,000 |
| European Commission subsidies received | 458,584,866 | 573,978,923 | △ 115,394,057 |
| iii. Contribution received | 0 | 0 | |
| Contribution received | 14,373,828 | 18,041,648 | △ 3,667,820 |
| iv. Foreign exchange gain | 0 | 0 | |
| Foreign exchange gain | 625,887 | 0 | 625,887 |
| v. Miscellaneous revenue | 0 | 0 | |
| Interest income | 833,045 | 654,789 | 178,256 |
| Miscellaneous revenue | 3,660,000 | 230,000 | 3,430,000 |
| Ordinary revenue total | 674,004,805 | 786,133,360 | △ 112,128,555 |
| | | | |
| (2) Ordinary expenses | | | |
| i. Operating expenses | | | |
| Officers' compensation | 16,424,567 | 16,133,108 | 291,459 |
| Salaries and allowances | 192,812,682 | 166,348,761 | 26,463,921 |
| Legal welfare expenses | 51,404,448 | 44,901,388 | 6,503,060 |
| Conference expenses | 69,650,921 | 46,876,322 | 22,774,599 |
| Travel and transportation expenses | 18,755,260 | 10,185,090 | 8,570,170 |
| Communication and haulage expenses | 2,185,531 | 1,391,077 | 794,454 |
| Information processing expenses | 13,592,179 | 9,313,012 | 4,279,167 |
| Consumable furniture and fixture expenses | 0 | 577,848 | △ 577,848 |
| Supplies expenses | 409,027 | 299,677 | 109,350 |
| Printing and bookbinding expenses | 1,053,957 | 866,642 | 187,315 |
| Utilities expenses | 961,013 | 638,601 | 322,412 |
| Rent expenses | 13,830,228 | 13,051,095 | 779,133 |
| Honoraria | 68,830,164 | 27,999,357 | 40,830,807 |
| Interpreter expenses | 9,238,293 | 8,157,414 | 1,080,879 |
| Scholarships | 52,863,668 | 55,673,080 | △ 2,809,412 |
| Taxes and dues | 1,227,353 | 896,675 | 330,678 |
| Commission fees | 66,144 | 0 | 66,144 |
| Books and materials expenses | 0 | 0 | 0 |
| Business consignment expenses | 97,472,013 | 90,280,584 | 7,191,429 |
| Interest expenses | 8,319 | 12,680 | △ 4,361 |
| Miscellaneous expenses | 1,090,703 | 1,218,965 | △ 128,262 |
| Operating expenses total | 611,876,470 | 494,821,376 | 117,055,094 |
| ii Administrative operating expenses | | | |
| Officers' compensation | 1,844,953 | 2,136,412 | △ 291,459 |
| Salaries and allowances | 51,956,468 | 45,423,115 | 6,533,353 |
| Provision for directors' bonuses | 1,476,000 | 1,476,000 | 0 |
| Provision for directors' retirement benefits | 3,393,600 | 3,393,600 | 0 |
| Legal welfare expenses | 14,609,437 | 13,248,523 | 1,360,914 |
| Welfare expenses | 199,304 | 83,302 | 116,002 |
| Conference expenses | 0 | 44,996 | △ 44,996 |
| Travel and transportation expenses | 2,062,004 | 961,408 | 1,100,596 |
| Communication and haulage expenses | 2,612,296 | 2,617,144 | △ 4,848 |
| Information processing expenses | 8,243,223 | 8,258,663 | △ 15,440 |
| Depreciation and amortization | 1,564,396 | 1,828,544 | △ 264,148 |
| Consumable furniture and fixture expenses | 44,490 | 759,837 | △ 715,347 |
| Supplies expenses | 666,858 | 960,703 | △ 293,845 |
| Printing and bookbinding expenses | 424,780 | 389,133 | 35,647 |
| Utilities expenses | 1,006,429 | 548,710 | 457,719 |
| Rent expenses | 14,801,812 | 14,798,817 | 2,995 |
| Lease expenses | 985,891 | 1,163,992 | △ 178,101 |
| Honoraria | 6,011,324 | 5,965,930 | 45,394 |
| Taxes and dues | 1,788,332 | 1,650,140 | 138,192 |
| Commission fees | 5,111,313 | 4,655,088 | 456,225 |
| Books and materials expenses | 367,720 | 358,820 | 8,900 |
| Business consignment expenses | 31,625,504 | 27,963,923 | 3,661,581 |
| Interest expenses | 8,318 | 12,682 | △ 4,364 |
| Miscellaneous expenses | 6,138,811 | 3,494,800 | 2,644,011 |
| Foreign exchange loss | 0 | 14,241,468 | △ 14,241,468 |
| Administrative operating expenses total | 156,943,263 | 156,435,750 | 507,513 |
| Total ordinary expenses | 768,819,733 | 651,257,126 | 117,562,607 |
| Ordinary increase (decrease) before valuation | △ 94,814,928 | 134,876,234 | △ 229,691,162 |
| Valuation gains (losses) | 0 | 0 | 0 |
| Ordinary increase (decrease) during period | △ 94,814,928 | 134,876,234 | △ 229,691,162 |
| | | | |
| 2. Ext Extraordinary revenue | | | |
| (1) Subsidy received adjustment | | | |
| Transfers in from grants outside the European Commission | 0 | 0 | 0 |
| Commission Grant Adjustment | 3,966,927 | 0 | 3,966,927 |
| Gain on refund of scholarship | 0 | 0 | 0 |
| Total extraordinary revenue | 3,966,927 | 0 | 3,966,927 |
| | | | |
| Extraordinary expenses | | | |
| (2) Disposal of fixed assets | 0 | 0 | 0 |
| State subsidies returned | 501,888 | 2,578,551 | △ 2,076,663 |
| Uncollectible amounts | 8,103,969 | 105,580,502 | △ 97,476,533 |
| Loss on prior adjustment | 0 | 319,399,195 | △ 319,399,195 |
| Total extraordinary expenses | 8,605,857 | 427,558,248 | △ 418,952,391 |
| Extraordinary increase (decrease) during period | △ 4,638,930 | △ 427,558,248 | 422,919,318 |
| Increase (decrease) in general net properties during period | △ 99,453,858 | △ 292,682,014 | 193,228,156 |
| Balance of general net properties at beginning of period | 666,900,875 | 959,582,889 | △ 292,682,014 |
| Balance of general net properties at end of period | 567,447,017 | 666,900,875 | △ 99,453,858 |
| II Increase/Decrease in Designated Net Properties | | | |
| Transfer to general net properties | 0 | 0 | 0 |
| Increase (decrease) in designated net properties during period | 0 | 0 | 0 |
| Balance of designated net properties at beginning of period | 0 | 0 | 0 |
| Balance of designated net properties at end of period | 0 | 0 | 0 |
| III Balance of Net Properties at End of Period | 567,447,017 | 666,900,875 | △ 99,453,858 |

# Notes of Financial Statements

1. Notes pertaining to the assumption of a going concern

There were no events or conditions that may cast significant doubt on the assumption of a going concern.

2. Significant accounting policies

(1) Method of depreciation and amortization of noncurrent assets

| | |
|---|---|
| Facilities attached to buildings, furniture, fixtures and equipment: | These assets are depreciated using the straight-line method. |
| Leased assets: | Leased assets pertaining to finance lease transactions not involving the transfer of ownership are depreciated over the lease period using the straight-line method with no residual value. |

(2) Accounting standards for reserves

| | |
|---|---|
| Directors' bonuses reserve: | In order to prepare for the payment of bonuse, the amount attributable to the current fiscal year of the estimated directors' bonuses amount to be paid is recorded. |
| Reserve for officer retirement benefits : | To provide for the payment of retirement benefits to directors, the amount required at the end of the fiscal year based on internal regulations is recorded. |

(3) Accounting for consumption tax

Consumption taxes are accounted for using the tax inclusive method.

3. Increase/decrease in specified assets and balances thereof

The increase/decrease in specified assets and balances thereof were as stated below.

(Unit: yen)

| Item | Balance at end of fiscal year 2024 | Increase during fiscal year 2025 | Decrease during fiscal year 2025 | Balance at end of fiscal year 2025 |
|---|---|---|---|---|
| Reserve assets for officer retirement benefits | 16,119,600 | 3,393,600 | 0 | 19,513,200 |
| Provision assets for specified business | 164,545,243 | 0 | 25,536,866 | 139,008,377 |
| Total | 180,664,843 | 3,393,600 | 25,536,866 | 158,521,577 |

4. Breakdown of financial resources for specified assets

The breakdown of financial resources for specified assets was as stated below.

(Unit: yen)

| Item | Balance at end of fiscal year 2024 | (Amount appropriated from designated net properties) | (Amount appropriated from general net properties) | (Amount corresponding to liabilities) |
|---|---|---|---|---|
| Specified assets: | | | | |
| Reserve assets for officer retirement benefits | 19,513,200 | (0) | (0) | (19,513,200) |
| Allowance assets for specified business | 139,008,377 | 0 | 0 | (0) |
| Total | 158,521,577 | 0 | 0 | 19,513,200 |

5. Acquisition cost, accumulated depreciation and amortization, and closing balance of noncurrent assets

The acquisition cost, accumulated depreciation and amortization, and closing balance of noncurrent assets were as stated below.

(Unit: yen)

| Item | Acquisition cost | Accumulated depreciation/amortization | Balance at end of fiscal year 2025 |
|---|---|---|---|
| Facilities attached to buildings | 14,118,396 | 13,562,423 | 555,973 |
| Furniture and fixtures | 8,594,603 | 8,535,495 | 59,108 |
| Leased assets | 3,626,758 | 2,659,623 | 967,135 |
| Total | 26,339,757 | 24,757,541 | 1,582,216 |

6. Breakdown, granting authorities, increase/decrease during fiscal year 2021, and balances of subsidies

The breakdown, granting authorities, increase/decrease during fiscal year 2021, and balances of subsidies were as stated below.

(Unit: yen)

| Subsidy name | Granting authority | Balance at end of fy2023 | Increase during fiscal year 2024 | Decrease during fiscal year 2024 | Balance at end of fiscal 2024 | Balance sheet category |
|---|---|---|---|---|---|---|
| Subsidies | | | | | | |
| Subsidies to projects for promotion of Japan-EU industrial cooperation | Ministry of Economy, Trade and Industry | 0 | 190,699,000 | 190,699,000 | 0 | - |
| Subsidies for promotion of Japan-EU industrial cooperation | European Commission | 0 | 458,584,866 | 458,584,866 | 0 | - |
| Total | | 0 | 649,283,866 | 649,283,866 | 0 | |

7. Matters related lease transactions

Finance lease transactions

i. Finance lease transactions not involving transfers of ownership

Details on leased assets: Multipurpose devices (furniture and fixtures) in use at the Tokyo office

# Appended Itemized Statements

1. Details on specified assets

These were as stated in "3. Increase/decrease in specified assets and  balances thereof" of the Notes to Financial Statements.

2.Details on provision

(Unit: yen)

| Item | Balance at end of fisical year 2024 | Increase / decrease during fiscal 2025 | Decrease during fiscal 2025 | | Balance at end of fiscal year 2025 |
|---|---|---|---|---|---|
| | | | Purpose of expenditure | others | |
| Directors' bonuses reserve | 1,476,000 | 1,476,000 | 1,476,000 | 0 | 1,476,000 |
| Reserve for executive retirement benefits | 16,119,600 | 3,393,600 | 0 | 0 | 19,513,200 |